

# **TREASURY MANAGEMENT**

#### **Background**

Financial Markets in recent years have seen unprecedented volatility due to various crises. Long before the markets had started to forgo the bitter memory of 2008 Global Financial Crisis and 2011 European Sovereign Debt Crisis, Covid 19 pandemic overwhelmed the global economy by surprise. This unwelcome and unpleasant surprise though did not have that much damaging effect as initially projected, but did create a watershed moment in the history of banking. Fears of contagion with face to face contacts led to faster evolution of digitization and digital banking.

Evolution of digital banking, Fintechs, Cryptos, AI and BNPLs in combination has stood as a serious threat to conventional banking. Just before the markets could perceive a sigh of feleif from Covid 19 pandemic, Russian invasion of Ukraine has not only created a humanitarian crisis in Ukraine, its ramifications have been felt across the global economy in terms of exorbitantly high energy and commodity prices including the most essential food grains.

Increase commodity and energy prices have inflamed the already heating inflation across the globe. North America and Europe have seen inflation levels not seen in the past 40 years. Measures taken by Central banks like US Federal Reserve in tightening of money supply and interest rate hike has led the global financial markets to an uncharted territory.

Similarly, a post covid resurgence in imports and increased commodity and fuel prices have badly sunk the balance of payment level of Nepal and as of Mid May, it sank a to a low of NPR 288 billion negative figure. Not surprisingly we are already facing a severe liquidity crunch. Interest rates (both deposit, loans and money market) are now in double digits. Money supply is tepid and most of the banks in the market are now at the ceiling of their Capital Adequacy ratio.

In this context, role of Treasury Departments across all banks has been more pronounced and as other departments take rest due to unavailability of resources, Treasury is the only vita source of both liquidity and profitability management for the banks for now and in near future.

> **Program Details:** Date & Time: 23rd Dec, 2023 (9.30am-4.45pm)

Venue: NBI Hall, Naxal

Target Audience: Front Office, mid office and back office personnel treasury of Banks; interest rate risk desk of corporate treasuries; asset management (Merchant Bankers) companies with fixed-income funds; and internal and statutory auditors.

# **Program Outline**

#### **Session Plan:**

Banks now need to prudently reposition their Treasury Department at core of their business model and reengineer their business process. Keeping in view of this need, this course has been designed to impart knowledge and skills not only to Treasury personnel but also to other members of the bank's senior and middle management about the new role/dimension of their Treasury Business.

In this course, we aim to cover a selection of core treasury topics that will enhance the overall treasury management skills of participants in general and investment and liquidity management in particular.

Session and Time	Content
Session 1 (9.30am-11am)	Role of Treasury Department: Treasury Controls, Treasury Job Descriptions, Treasury Centralizations, Treasury Outsourcing, Correspondent Banking Relations, Credit Rating
11am-11.15am	Tea/Coffee & Cookies Break
Session 2 (11.15am- 12.45pm)	Liquidity Management: Cash Forecasting Methods/Tools, Cash Concentration, Centralization, Pooling and Sweeping
12.45pm-1.30am	Lunch Break
Session 3 (1.30pm-3pm)	Investment Management: Investment Criteria, Investment Option, Investment Strategy, Outsourced Investment, Risk Reduction Strategy, Accounting for Investment, Investment Management Policy and Procedures
3pm-3.15pm	Tea/Coffee & Cookies Break
Session 4 (3.15pm- 4.45pm)	Treasury Systems: Clearing and Settlement Systems/Procedures, Fedwire, ACH, CHIPS, CHAPS, The continuous linked settlement system (CLS), Treasury Technology needs, Treasury Management Systems, SWIFT

## **Facilitator's Profile**



Mr. Sarbendra Mishra
Head financial markets & treasury markets/Regional markets
Standard Chartered Bank.

Mr. Sarbendra Mishra, was former Chief Financial Officer at Sunrise Bank limited, is an experienced banking professional with a demonstrated history of working in the banking industry. He started his career in 1996 at

Nabil Bank as an officer, and worked there for more than a decade. There, he got the opportunity to work in almost all areas of banking, and was working as a Senior Treasury Dealer when he left in 2007. He was also the Chief Operating Officer at Civil Bank where he worked for six years.

Mr. Mishra is skilled in Managerial Finance, Leadership, Commercial Banking, Treasury Management, and Treasury. He is a strong business development professional with a Master's degree focused in Multinational Corporate Finance from Tribhuvan University.

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